

Name of meeting: Cabinet
Date: 22 August 2017
Title of report: Corporate Financial Monitoring Report, Quarter 1, 2017-18

Purpose of the Report

To receive information on financial monitoring on general fund revenue, Housing Revenue Account (HRA) and Capital Plan, as at Quarter 1 (month 3), 2017-18.

Key decision – is it likely to result in spending or saving £250k or more, or to have a significant effect on two or more electoral wards?	Yes
Key decision - is it in the Council's Forward Plan (key decisions and private reports) ?	Key decision - Yes
The Decision - Is it eligible for “call in” by Scrutiny ?	No
Date signed off by Strategic Director & name	Jacqui Gedman – 10.08.17
Is it also signed off by the Service Director for Finance, IT & Transactional Services ?	Debbie Hogg – 10.08.17
Is it also signed off by the Service Director – Legal, Governance & Commissioning ?	Julie Muscroft – 11.08.17
Cabinet member portfolio - Corporate	Cllr Graham Turner Cllr Musarrat Khan

Electoral wards affected: All
Ward councillors consulted: None

Public or private: Public

1. Summary

- 1.1 The Council's General Fund controllable (net) revenue budget for 2017-18 was set at **£294.7m**. The budget includes planned (net) revenue savings of £54m in 2017-18.
- 1.2 A further £8.3m 'temporary resources' has been added to this budget in-year, reflecting planned drawdown from “one-off” earmarked reserves to fund a number of “one-off” deferred expenditure commitments/other developments. This results in a revised budget of **£302.9m** at Quarter 1.

- 1.3 The temporary resources of £8.3m included in the revised budget reflects planned drawdown from Council earmarked reserves in-year to fund a range of deferred expenditure commitments and developments. This includes £3m from grants reserve, £2.1m from schools reserve, £2.4m from the revenue rollover reserve (previous year approvals), and £0.8m from the Transformation reserve
- 1.4 There is a forecast overspend of £5.8m against the £302.9m revised budget at Quarter 1; equivalent to 1.9% variance against revised budget. The forecast overspend indicates the extent to which the Council is likely to achieve its planned (net) savings target of £54m in 2017-18.
- 1.5 Quarter 1 monitoring indicates that the Council is on track to deliver £49m (net) savings in-year against its £54m savings target; equivalent to 90% achievement. The £5.8m forecast overspend represents the shortfall against target savings in-year. The forecast revenue outturn as at Quarter 1 is summarised in Table 1 below.

Table 1 - Overview of 2017-18 general fund forecast revenue outturn position at Quarter 1

Strategic Director Portfolios	Year to date			Annual forecast		
	Budget to date	Actuals to date	Variance	Revised Budget	Forecast	Variance
	£000	£000	£000	£000	£000	£000
Children & Families	19,646	19,698	52	68,147	72,004	3,857
Adults & Health	9,533	7,952	(1,581)	109,950	112,157	2,207
Economy & Infrastructure	33,814	31,691	(2,123)	86,847	86,480	(367)
Central Budgets	3,000	3,180	180	37,996	38,077	81
Grand Total	65,993	62,521	(3,472)	302,940	308,718	5,778

- 1.6 The forecast £5.8m overspend at Quarter 1 2017-18, in part reflects timing issues on the delivery of key service transformation, including £849k relating to Early Intervention and Targeted Support. There is also acknowledged to be some volatility with current forecasts in particular with regard to Children's Services, which includes a current net overspend on agency costs at £2.5m, and pressures on external placements at £652k.
- 1.7 Elsewhere, planned savings with regard to Supporting People at £1.6m, Schools Transport at £1.3m and Older People's residential strategy at £469k are currently under review both in terms of their deliverability, and timing. The reported overspends are mitigated in part by underspends in other service areas, including Waste Services at £335k and Welfare & Exchequer services at £572k.
- 1.8 Proposals for the use of new monies for Adult Social Care, announced by the Chancellor as part of the Spring Budget 2017, were considered at Council on 11 July 2017. The new monies are a non-recurrent and reducing 3 year grant, and members approved a prudent approach in light of this, to bring forward further

proposals for the use of in-year additional monies totalling £8.3m, as part of the forthcoming 2018-22 budget strategy update. Pending this update, Quarter 1 monitoring makes no specific forecast assumptions with regard to the in-year funding or any associated spend.

- 1.9 Following the recent Council Senior Management restructure, approved revenue budgets have been re-aligned accordingly. While the budget alignment is largely complete, work is ongoing to conclude this exercise, and any further changes will be reflected accordingly as part of the monthly financial monitoring reports to Executive Team and portfolio holders, and through Quarterly reporting to Cabinet.
- 1.10 General fund reserves are forecast to reduce in-year by £25.2m, from £90.1m to £64.9m. The forecast reduction includes the £8.3m earmarked reserves drawdown referred to at paras 1.2 - 1.3 above, plus £11.1m set aside as part of annual budget approval at budget Council in February 2017 to help deliver an overall balanced budget in 2017-18. The forecast Quarter 1 overspend of £5.8m would also have to be offset against available reserves at year end.
- 1.11 Of the remaining £64.9m general fund reserves at year end, earmarked reserves commitments total £25.6m, and statutory schools reserves total £9.8m (cannot be re-directed for non-school uses).
- 1.12 If the forecast £5.8m overspend is not eradicated by year end, it will need offsetting against available reserves, which would then reduce available 'financial resilience' reserves to £24.5m to mitigate against future budget and other unfunded risks; equivalent of just over 8% of the annual controllable (net) revenue budget. This figure is net of an assumed £5m minimum balances requirement.
- 1.13 The Collection Fund accounts separately for council tax and business rates income and payments. Council tax is projecting an in-year surplus of £700k; mainly due to improved performance in income collection. Business rates is projecting an in-year surplus of £1.1m; largely reflects a review of bad debt provision requirements for backdated appeals outstanding relating to the 2010 rates valuation.
- 1.14 The Council's Housing Revenue Account (HRA) accounts for all Council housing related revenue expenditure and income in a separate statutory (ring-fenced) account. The forecast revenue outturn is a small surplus of £159k against an annual turnover of £93.3m in 2017-18; equivalent to just 0.2%. Estimated HRA reserves at 31 March 2018, net of set aside for business risks and a minimum working balance, is £49.7m.
- 1.15 The Council's revised capital budget for 2017-18 is **£109.8m**. The revised capital budget reflects proposals set out in the 2016-17 financial outturn and rollover report for the allocation of 2016-17 capital rollover to current 2017-18 approved budgets, and the re-profiling of the existing approved plan over the 2017-22 period.
- 1.16 The forecast capital outturn at Quarter 1 is £80.8m, resulting in an underspend of £29.0m; equivalent to 26.4%. This is summarised in Table 2 below.

Table 2 – forecast Capital Outturn 2017-18 at Quarter 1

By Category	Revised Budget	Actuals to date	Annual forecast	Variance
	£000	£000	£000	£000
Strategic Priorities	33,343	1,442	14,992	(18,351)
Baseline	53,813	5,358	45,740	(8,073)
Risks & Pressures	2,595	0	0	(2,595)
General Fund	89,751	6,800	60,732	(29,019)
Housing Revenue Account	20,022	491	20,022	0
Total	109,773	7,291	80,754	(29,019)

1.17 The projected underspend reflects in part, the timing in delivery of a number of strategic priority capital schemes, including £8.3m relating the HD-One development planned for John Smith's stadium, now due on site in Spring 2018. As well, the revolving credit facility to Kirklees College of £6m is no longer required.

2. Information required to take a decision

2.1 The Appendices accompanying this report provide a more detailed breakdown of the Quarter 1 financial monitoring position, as follows :

- i) Appendix 1 sets out by service area, the forecast general fund revenue outturn position in 2017-18;
- ii) Appendix 2 summarises the forecast general fund reserves movements in-year, and the summary financial performance of the Collection Fund, including Collection Fund surpluses/deficits rolled forward from previous years;
- iii) Appendix 3 summarises the forecast HRA financial position including movements in HRA reserves in-year;
- iv) Appendix 4 highlights the more significant general fund and HRA forecast variances across service areas; and
- v) Appendix 5 sets out in more detail, reasons for the more significant forecast capital variances across strategic priority and baseline capital schemes.

3. Implications for the Council

3.1 The report provides summary information on current and forecast financial performance against annual Council revenue and capital budgets, as at Quarter 1, 2017-18. These budgets support the overall delivery of the following Council objectives and Priorities within available resources:

- i) Early Intervention and Prevention (EIP)
- ii) Economic Resilience (ER)

- iii) Improving Outcomes for Children
- iv) Reducing demand of services

Financial, Legal & Other Implications

- 3.2 The Council continues to face significant financial challenges and must ensure it can achieve a sustainable balanced budget over the medium term and beyond.
- 3.3 Current approved budget plans include a planned (net) saving requirement of £54m in 2017-18. Quarter 1 monitoring forecasts indicate the delivery in-year of £49m (net) savings compared to planned savings; equivalent to 90% against target savings.
- 3.4 The forecast £5.8m overspend at Quarter 1 reflects in part a number of planned savings targets whose deliverability is currently under review (see also, paras 1.6 to 1.7 earlier). It is expected that a review of current savings deliverability and alternative options will be incorporated into the forthcoming 2018-22 budget strategy update.
- 3.5 The Council is working closely with its Transformation Business Partner to ensure robust financial governance, programme management, monitoring and review across a range of key Transformation and Service level change activity across the Council.
- 3.6 This includes the identification of opportunities for 'new' savings (including the potential to stretch existing savings targets). Future proposals are anticipated will be incorporated into the 2018-22 budget strategy update.
- 3.7 Overall, the general fund revenue Quarter 1 monitoring forecast suggests good progress is being made 'in-year' to manage spend within available budgets. However, current approved budget plans include further target savings of £28.2m in 2018-19, which means that the Council needs to ensure that any underlying in-year pressures potentially rolling forward into 2018-19 will require corrective action in the current year , or early consideration alternative proposals.
- 3.8 The financial resilience reserves forecast at £24.5m at year end (net of an assumed £5m minimum balances requirement), is directly impacted on by the Council's in-year overspend position. The purpose of this reserve is to mitigate against budget and other unfunded risks included in the corporate risk register. Because it is "one-off" in nature, it is short-term funding only and is not a sustainable resource available to offset ongoing budget pressures.
- 3.9 The overall Collection Fund financial performance reflected at Quarter 1, if sustainable, suggests increased resource potential in future years beyond current budgetary assumptions, and this will be considered as part of the 2018-22 budget strategy update. There remains some volatility in particular with regard to business rates appeals still outstanding.
- 3.10 The capital monitoring forecast includes timing issues in particular with regard to strategic priority capital schemes. Council treasury management financing cost requirements (new borrowing) already factor in assumed slippage in borrowing requirement of £14.9m in 2017-18 against the approved capital plan.

- 3.11 The impact of the forecast underspend is marginal on current year treasury management revenue budgets, and similarly marginal on the affordability prudential indicator (annual debt costs as a proportion of net revenue income stream), which is currently just over 8%.

4. Consultees and their opinions

This report has been prepared by the Service Director, Finance, IT and Transactional Services, in consultation with the Executive Team.

5. Next Steps

To present this report to Cabinet as part of the Quarterly financial monitoring reporting cycle.

6. Cabinet portfolio holders recommendations

The portfolio holders note the good progress being made in managing the in-year savings programme although recognising the continuing underlying financial challenges facing the Council.

7. Officer recommendations and reasons

Having read this report and the accompanying Appendices, Cabinet are asked to:

- 7.1 note the Quarter 1 forecast £5.8m revenue monitoring overspend;
- 7.2 note the forecast reduction in general fund reserves in-year at £25.2m and year end position at £64.9m;
- 7.3 note the favourable in-year financial performance on the Collection Fund;
- 7.4 note the Quarter 1 forecast HRA surplus at £159k and forecast reserves position at year end at £49.7m;
- 7.5 consider further officer proposals to bring the forecast £5.8m overspend in line with budgets by year end;
- 7.6 note proposals to incorporate key intelligence from Quarter 1 monitoring, as appropriate, into the forthcoming 2018-22 budget strategy update; and
- 7.7 note the financial strategy approved at Council approval on 11 July, with regard to Adult Social care new monies, and that further proposals for the use of new monies for Adult Social Care will be brought back to Cabinet and Council as part of the forthcoming budget strategy update report in September/early October.

8. Contact Officer

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9. Background papers and History of Decisions

Annual budget report 2017-21

Annual outturn and rollover report 2016-17

Proposals for the use of new monies for Adult Social Care report

10. Service Director responsible

Debbie Hogg, Chief Financial Officer (&Service Director, Finance, IT & Transactional Services) ; debbie.hogg@kirklees.gov.uk

Appendix 1

Corporate Revenue Budget Monitoring 2017/18 – Month 3

Strategic Director portfolio responsibilities	Year To Date			Annual				
	Control lable Budget (Net)	Actuals	Variance	Controllable Budget (Net)	Planned use of reserves	Revised Budget	Forecast	Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Child Protection & Family Support	12,704	13,147	443	48,852	719	49,571	52,758	3,187
Learning & Early Support & Schools	6,942	6,551	(391)	16,090	2,486	18,576	19,246	670
Sub Total (Children & families)	19,646	19,698	52	64,942	3,205	68,147	72,004	3,857
Adults Social Care Operations	4,071	3,330	(741)	85,043	382	85,425	85,747	322
Policy, Intelligence & Public Health	(496)	(1,835)	(1,339)	1,955	89	2,044	2,235	191
Quality, Assurance, Standards & Safeguarding	394	365	(29)	2,260	67	2,327	2,297	(30)
Service Integration	5,564	6,092	528	19,892	262	20,154	21,878	1,724
Sub Total (Adults & Health)	9,533	7,952	(1,581)	109,150	800	109,950	112,157	2,207
Economy, Regeneration & Culture	2,341	1,738	(603)	11,233	1,887	13,120	12,517	(603)
Commercial, Regulatory & Operational Services	4,517	4,064	(453)	33,138	103	33,241	34,525	1284
Finance & Transactional Services	21,900	21,201	(699)	22,796	633	23,429	22,814	(615)
Governance & Commissioning	567	680	113	1,960	0	1,960	2,073	113
Office of the Chief Executive	4,489	4,008	(481)	13,472	1625	15,097	14,551	(546)
Sub-Total (Economy & Infrastructure)	33,814	31,691	(2,123)	82,599	4,248	86,847	86,480	(367)
Central Budgets	3,000	3,180	180	37,996	0	37,996	38,077	81
General Fund Total	65,993	62,521	(3,472)	294,687	8,253	302,940	308,718	5,778

Appendix 2

GENERAL FUND EARMARKED RESERVES

	As at 1st April 2017	Reserves supporting 2017-18 MTFP	Planned drawdown in-year	Unplanned use of Reserves (forecast overspend)	Forecast Reserves Position as at 31st March 2018
	£'000	£'000	£'000	£'000	£'000
Statutory (School Reserves)	(11,852)		2,090		(9,762)
Earmarked (Other)	(39,494)	7,700	6,163		(25,631)
Financial Resilience Reserves					
Risk	(28,046)	-		5,778	(22,268)
General Balances	(10,718)	3,485			(7,233)
Sub-Total	(38,764)	3,485	-	5,778	(29,501)*
Grand Total	(90,110)	11,185	8,253	5,778	(64,894)

**includes minimum balances requirement of £5m*

Collection Fund Forecast (Council Share)

	Council Tax £'000	Business Rates £'000
(Surplus)/Deficit as at 1st April 2017	(3,000)	1,300
Re-payments to/(from) General fund in 17-18	2,000	(1,900)
In Year financial performance	(700)	(1,100)
(Surplus)/Deficit at 31st March 2018	(1,700)	(1,700)

HOUSING REVENUE ACCOUNT 2017/18 – MONTH 3

	Year to Date			Annual		
	Controllable Budget (Net)	Actuals	Variance	Revised Budget	Forecast	Variance
	£'000	£'000	£'000	£'000	£'000	£'000
Repairs & Maintenance	7,463	7,404	(59)	22,384	22,360	(24)
Housing Management	11,389	12,290	901	35,104	34,925	(179)
Other Expenditure	466	22	(444)	27,470	27,477	7
Total Expenditure	19,318	19,716	398	84,958	84,762	(196)
Rent & Other Income	(21,844)	(19,935)	1,909	(93,351)	(93,314)	37
Revenue Contribution to Capital Funding	0	0	0	5,395	5,395	0
Planned transfer to HRA Reserves	-	-	-	2,998	2,998	0
Total	(2,526)	(219)	2,307	0	(159)	(159)

HRA RESERVES

	Balance at 1 April 2017	Approved Movement in Reserves (Inc. future years commitments)	Balance at 31 March 2018
	£'000	£'000	£'000
Opening Balance 1 April			
Planned transfer from HRA		(2,998)	(2,998)
Forecast in Year Surplus/Deficit	(52,013)	(160)	(52,173)
Set aside for business risks		4,000	4,000
Working balance		1,500	1,500
Total	(52,013)	2,342	(49,671)

Key Highlights – Child Protection & Family Support

Activity Level	Progress Against Planned Savings	T/SLC*	Revised Budget £'000	Variance to Date £'000	Variance for the year £'000	Comments
Fostering Service(including Recruitment)	Increase of fostering placements	T	6,306	(351)	344	Pressure on volume led External Fostering placements.
External Residential Placements	Super foster carers / review high cost placements	T	5,989	(61)	652	Pressure on volume led External Residential placements.
Various	Further service pressures	SLC	18,289	800	2,045	Overspending on Agency amounting to £3.383m, offset in part by substantive vacancies at £646k, and other underspends including Leaving Care Accommodation at £427k and Adoption Allowances at £218k
Various	Business support	SLC	2,184	104	345	Pressure due to unachievable business support efficiency savings due to increase in overall service establishment and delays in implementing new social care system
Various	Skill mix (reduction in non-qualified staff)	SLC	262	(68)	(262)	Additional savings achieved relating to posts transferred over to Early Help.
* T=Transformation SLC=Service Level						

Key Highlights – Learning & Early Support & Schools

Appendix 4 (continued)

Activity Level	Progress Against Planned Savings	T/SLC	Revised Budget £'000	Variance to Date £'000	Variance for the year £'000	Comments
Early Intervention & Targetted Support	Service redesign	T	5,532	(98)	849	Estimated slippage on savings based on a model that assumes completion of the review by the end of July, with new staffing structure in place by the end of October 2017.

Key Highlights – Adults Social Care Operation

Appendix 4 (continued)

Activity Level	Progress Against Planned Savings	T/SLC	Revised Budget £'000	Variance to Date £'000	Variance for the year £'000	Comments
In-House residential services: Older People residential strategy	Partners to deliver Integrated Health/Social Care to those with specialist needs , including exploring new delivery models	T	(469)	469	469	Delayed implementation of residential strategy.
Self-Directed Support	Reduction in direct payments / independent sector home care	T	20,806	1,013	(470)	Forecast volumes on Independent Sector Home Care and Direct Payments below budgeted
Independent Sector Residential & Nursing	Reduction of older placements / adults future pressures (demographics)	T	15,681	1,403	452	Unit costs for Older People placements exceeding budgeted levels.
Independent Sector Residential & Nursing	Reduction in Placements	T	17,163	(268)	(249)	Forecast placement numbers slightly below budgeted.
Independent Sector Residential & Nursing	Reduction in high cost physical disability placements	SLC	3,293	(327)	(346)	Forecast Savings in excess of budgeted
Activity Level	Other Significant Variances		Revised Budget £'000	Variance to Date £'000	Variance for the year £'000	Comments
Other demand led	In-House Residential - Older People		3,218	(115)	268	Overspend mainly agency staff to cover

Key Highlights – Policy, Intelligence & Public Health

Appendix 4 (continued)

Activity Level	Progress Against Planned Savings	T/SLC	Revised Budget £'000	Variance to Date £'000	Variance for the year £'000	Comments
Public Health	Management & Regulatory savings	SLC	(449)	0	449	Budget savings still to be identified

Key Highlights – Service Integration

Activity Level	Progress Against Planned Savings	T/SLC	Revised Budget £'000	Variance to Date £'000	Variance for the year £'000	Comments
Supporting People	Service redesign	T	4,130	963	1,590	Work stream in progress – overspend due to timing delays/slippage. Expected to reach required level for following year.
Early Years Special Educational Needs Support	Service redesign	T	(3)	126	553	Delayed implementation of Service redesign.
Children with a Disability	Service redesign	T	2	333	333	Savings opportunities have been identified and are in progress. Full saving unlikely to be achieved in 2017/18.
Community Liaison (Including Grants)	Service redesign	SLC	176	(374)	1,213	Will form part of Community Plus model. Funded by utilisation of service re-design investment budget (see below).
Community Liaison (Including Grants)	Adults Early Intervention & Prevention add back	SLC	2,328	(580)	(2,328)	Will fund the Community Plus model. Partly utilised by community liaison including grants (see above).
Activity Level	Other Significant Variances		Revised Budget £'000	Variance to Date £'000	Variance for the year £'000	Comments
Children with a Disability	Direct Payments & Agency Home Care		1,167	(11)	341	A combination of volume and cost pressures.

Key Highlights – Commercial, Regulatory & Operational Services

Appendix 4 (continued)

Activity Level	Progress Against Planned Savings	T/SLC	Revised Budget £'000	Variance to Date £'000	Variance for the year £'000	Comments
Schools Transport	Combined Authority working	T	1,825	135	1,301	A robust operational framework and a statutory duty only provision position policy will allow the Service to assess actual volume and reduce the level of service being offered on a discretionary basis. Transport options will be written onto the policy. Promoting independence will be at the heart of the transport offer for all appropriate children.
Seasonal Weather	New methods of working	SLC	1,192	25	600	Delayed implementation of service changes for the delivery of seasonal weather service saving. Accelerated savings within Commercial Regulatory & Operational Services to offset this delay.
Activity Level	Other Significant Variances		Revised Budget £'000	Variance to Date £'000	Variance for the year £'000	Comments
Waste Services			18,085	(335)	(335)	Reflects current performance linked to forward facing initiatives around future of waste disposal

Key Highlights – Finance & Transactional Services

Appendix 4 (continued)

Activity Level	Other Significant Variances	Revised Budget £'000	Variance to Date £'000	Variance for the year £'000	Comments
Welfare & Exchequer		7,991	(655)	(572)	£182k relates to welfare and complimentary benefits (vacant posts) and better off Project. £343k relates to Benefit Payments over-recovery.

Key Highlights – Capital Plan Strategic Priorities

Appendix 5

Activity Level	Revised Budget £'000	Variance £'000	Comments
HD-One (KSDL)	8,750	(8,250)	The HD One Development planned for the John Smith's Stadium site is not due on site until spring 2018. The Council is providing a secured loan facility to Kirklees Stadium Development Ltd (KSDL) which would allow KSDL to take a majority equity stake in the complex.
Kirklees College Loan	6,000	(6,000)	This has recently been repaid in full and no further utilisation of the revolving credit facility anticipated.
European Grant Funding	1,750	(1,750)	This budget was created to provide match funding for opportunities to access funding from European Structural Funds. Given the outcome of the June 2016 referendum there is now a high level of uncertainty around the availability and timing of any funding available and therefore no expenditure is planned for 2017/18.
Learning & Support (New Pupil Places)	11,921	(980)	The build for the New North primary school will not start until 2018/19 due to complex site issues. Any underspend in funding on Strategic Priorities will be required to rollover to 2018/19 to enable the rolling programme on schools to be delivered as part of the Schools Investment Needs Strategy.
Strategic Priorities Total	28,421	(16,980)	

Key Highlights – Capital Plan Baseline

Appendix 5 - continued

Activity Level	Revised Budget £'000	Variance for the year £'000	Comments
Learning & Early Support			
Basic Need	1,742	(1,024)	Any underspend in funding on the Basic Need 17/18 programme will be required to fund the rolling programme of Basic Need future pressures, including new Social, Emotional & Mental Health (SEMHD) place needs.
One-Off Initiatives	2,322	(1,387)	Mainly due to underspend on Section 106 contributions (£941k). Some contributions not received from developers. Majority of funds remain unallocated either whilst discussions occur to identify schools to benefit or funds held pending emergence of new Investment Needs Strategy.
Learning & Early Support Total	4,064	(2,411)	

Activity Level	Revised Budget £'000	Variance for the year £'000	Comments
Economy & Regeneration			
Housing Private Sector	5,521	(2,135)	Includes Section 106 budget of £969k not currently projected to spend but looking into possible schemes that could be funded from this pot. Demolition of property at Wakefield Road, Moldgreen of £169k which is not projected to spend this year due to needing to raise a Compulsory Purchase Order on one of the properties. Also, capital allowances budget not planned to spend this year but to be used for Large Housing Sites Scheme £994k.
Economic Resilience	3,084	(1,345)	There are currently no plans against the budgeted underspend, however, a report will be taken to Cabinet later in the year to agree on schemes to be developed.
Economy & Regeneration Total	8,605	(3,480)	

Key Highlights – Capital Plan Risks & Pressures

Appendix 5 - continued

Activity Level	Revised Budget £'000	Variance for the year £'000	Comments
Risks & Pressures	2,500	(2,500)	No commitment against these resources for the financial year.